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25/10/2022

## GfK's FMCG shopper types help develop successful growth strategies



- GfK's FMCG shopper types structure the entire FMCG market into existing shopper segments, quantify their importance and explain their shopping behavior and attitudes
- They are the basis for **understanding developments** in the FMCG market, in particular the connection with **channels and retail development**
- They facilitate development strategies and shopper activation to win the relevant shopper segments and provide thought leadership in retailer relationships
- They quantify the size of the prize for the different courses of action and define opportunities
   for growth



### Two types of input data to create a 360° consistent view of the shopper



#### **Shopping Behaviour (measured)**

- Purchase KPIs
- Accounts
- Brand Choice
- Loyalty
- Fresh Food, organic
- Shopping missions
- Promotions, loyalty cards

#### **Attitudes (claimed)**

- Shopping pleasure
- Time pressure
- Leaflet usage, shopping list
- Advertising, promotions
- Shop distance
- Innovations
- Product origin



#### Shopper Segmentation → FMCG/ECR shopper types

Comparable segmentation over GfK countries but also with country specific views.

## **GfK FMCG** shopper types - country overview



GfK offers comparable shopper type data across different countries

	INTERNATIONAL SEGMENTS		Austria	Belgium	Bulgaria	Czech Republic	Germany	Hungary	Italy	Nether- lands	Poland	Romania	Russia	Slovakia	Ukraine	Denmark	Sweden
	Flexible Shopper	4	•	•	•	•	•				•		•	•			•
Stock Up	Heavy Loader		•	•		•	•	•	•	•	•	•	•	•	•	•	•
	Convenient Shopper	Д	•	•		•	•	•	•	•	•	•	•	•	•		•
Premium Buyer	Quality Shopper	ታ ተ	•	•	•	•	•		•		•			•			
	Organic Shopper / Modern Shopper	Š	•	•		•	•							•			
Discount Buyer	Focused Discount Shopper	%	•	•			•	•	•		•	•				•	•
	Discount Switcher		•	•		•	•	•	•					•		•	
	Promo Hunter	<b>%</b>	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•

## **Local specific segments**

#### Without losing important market specifics



	LOCAL SEGMENTS	Bulgaria	Hungary	Italy	Nether- lands	Poland	Romania	Russia	Ukraine	Den- mark	Sweden
Traditional	Traditionals	•						•	•		
	Traditional Rural Shoppers (Rural Proximity in UA)		•				•		•		
	Traditional with Fresh Food focus		•	•							
	Bazaar Lover								•		
sters	Expedient Shopper	•									
	Cautious Empty Nesters						•			•	
	Capitalism Loving Seniors						•				
al clu	Carefree Enjoyers				•						
Other specific local clusters	Conscious Innovators				•						
	Ordinary Shopper					•					
	Non-family							•			
	Price oriented							•			
	Discerning							•			
	Online Shoppers										•

#### Example

# **Capitalism Loving Seniors** (RO)

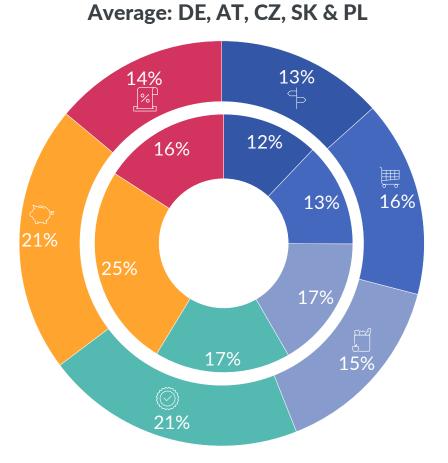
- Traditional trade in urban area
- Buy fresh food
- Average brand loyalty
- Higher frequency, small basked missions
- No budget pressure
- Seniors
- Planned purchases
- Like shopping
- Are attracted by ads
- Use leaflets
- Positive toward innovations

#### **Overview FMCG shopper types**



GfK's shopper types are comparable across countries – 'Discount Shoppers' are the biggest group (buyer & value)





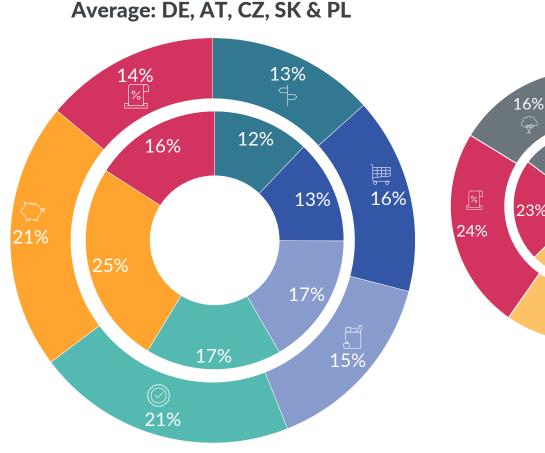


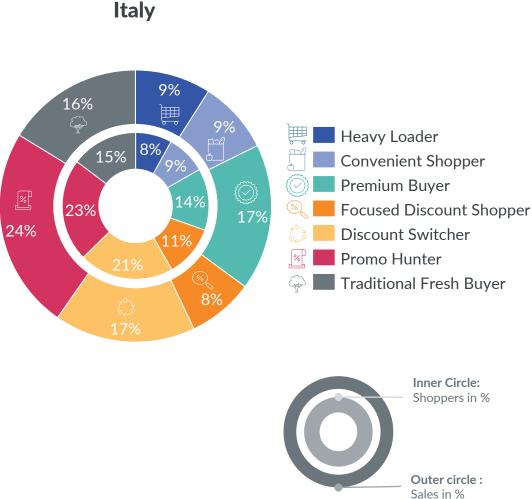
#### **Overview FMCG shopper types**



You can also compare country-specific segments – in Italy, the 'Traditional Fresh Buyer' plays an important role







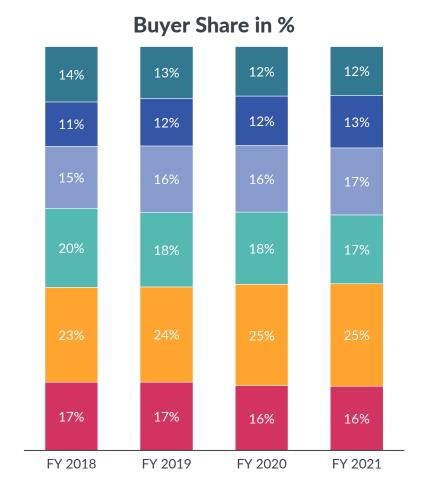
## Development of the shopper types (on average)



The size of the 'Premium Buyer' segment is decreasing – this is expected to continue in times of inflation



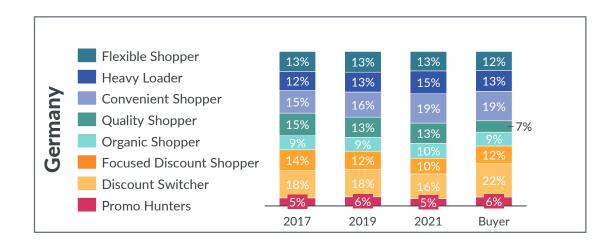


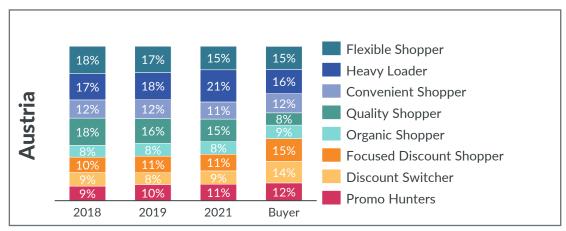


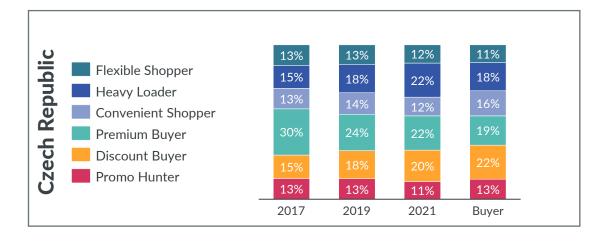
#### Development of the shopper types by country

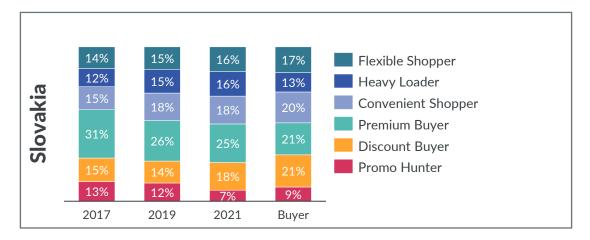


Similarities and differences can be seen in the country comparison. For example, the value share of Premium Shoppers is decreasing in DE, AT, CZ and SK.





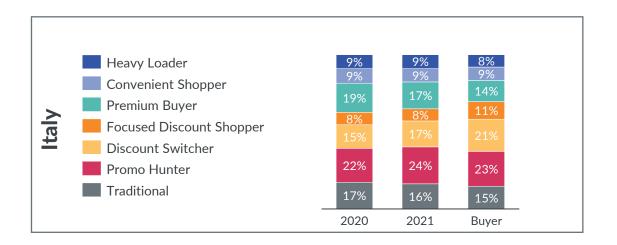


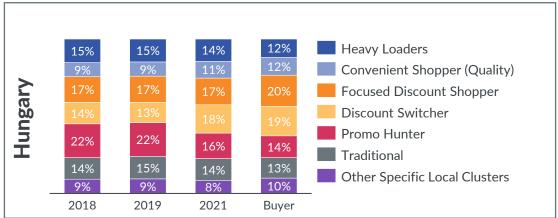


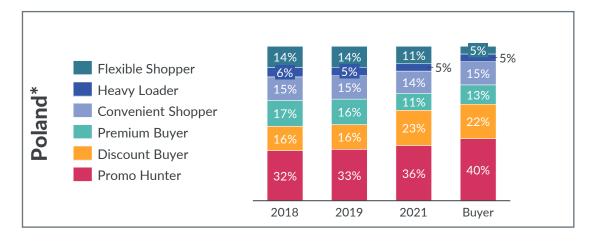
#### Development of the shopper types by country

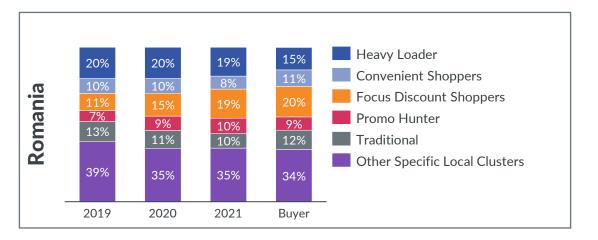


IT, HU, PL and RO have in common that the 'Premium Shopper' segment size is decreasing, but also, specific country segments like the 'Traditional' shoppers









## **Key Learnings 1**



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1
What are the GfK FMCG shopper types?

O1 Two types of input data, factual measured purchases behavior and attitudes, which create a 360° consistent view of the shopper. The types are available through GfK Consumer Panels and can be used for all analysis

102 The GfK FMCG shopper types are standardized and can be directly compared between countries – but also has country specific insights

'Premium Buyers' and the specific local cluster of 'Traditional Shoppers' are decreasing in size, whilst 'Discount Buyers' are increasing in most countries – this trend will likely get stronger through the times of instability and inflation

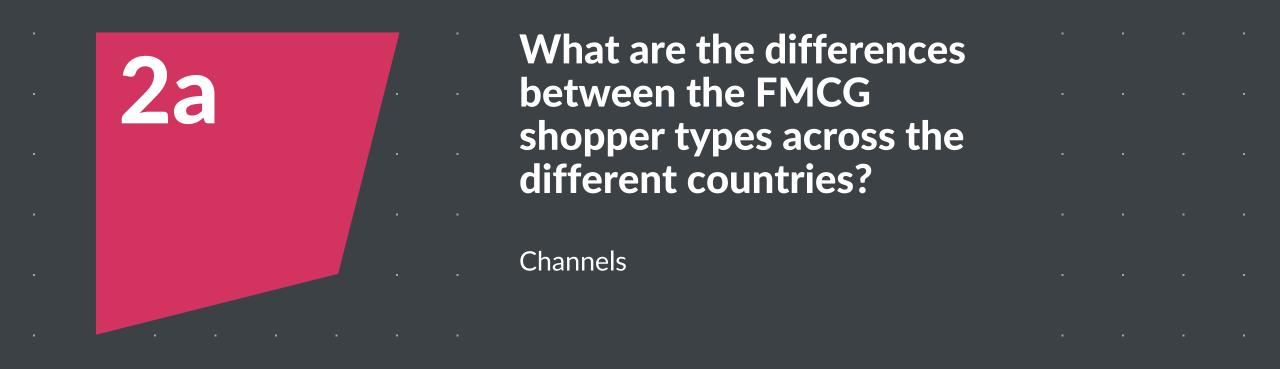


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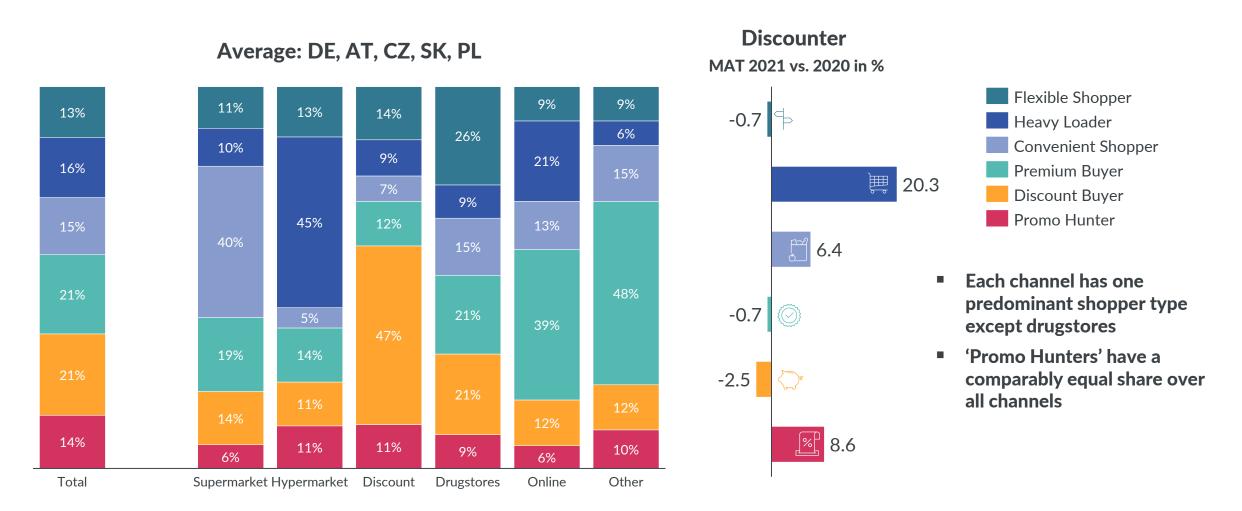
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## **FMCG** shopper types in channels



At first glance, there are no surprises in the channel split, however, 'Heavy Loaders' are showing dynamic growth at discounters



#### **FMCG** shopper types at discounters



In Poland the 'Promo Hunter' spends even more at discounters than the 'Discount Buyer'



#### shopper types in Discounters





- 'Discount Buyers' are expectedly the largest share of shopper types across most countries even though the size of that share varies a lot between the countries
- In Slovakia, 'Premium Buyers' are the 2nd largest group in the discount channel

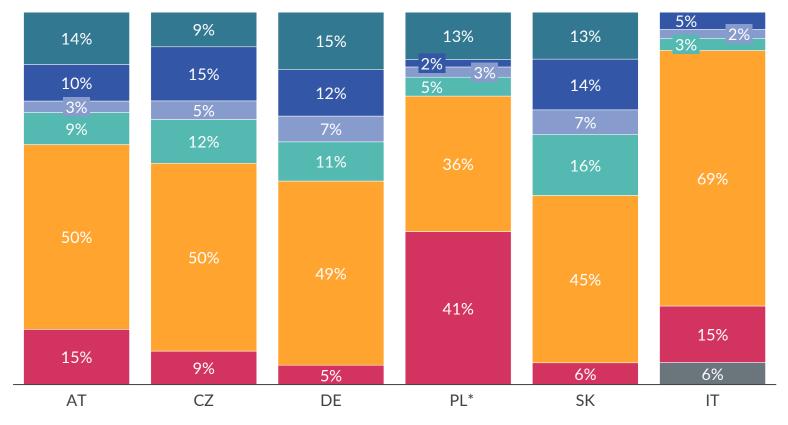
### **Shopper types at Lidl**



Shopper types at Lidl show similar shares as in discount overall – but in the Czech Republic the share of 'Discount Buyers' is much higher at Lidl than in total discounters

#### Value Share in %





## **Key Learnings 2a**



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2a

Channel differences between FMCG shopper types

O1 At first glance, there are no surprises in the channel split – discounters have the highest shares of 'Discount Buyers', hypermarkets the highest shares of 'Heavy Loaders'



O2 'Heavy Loaders' are presenting dynamic value growth at discounters. The share of 'Promo Hunters' is higher than 'Discount Buyers' in Polish discounter channel



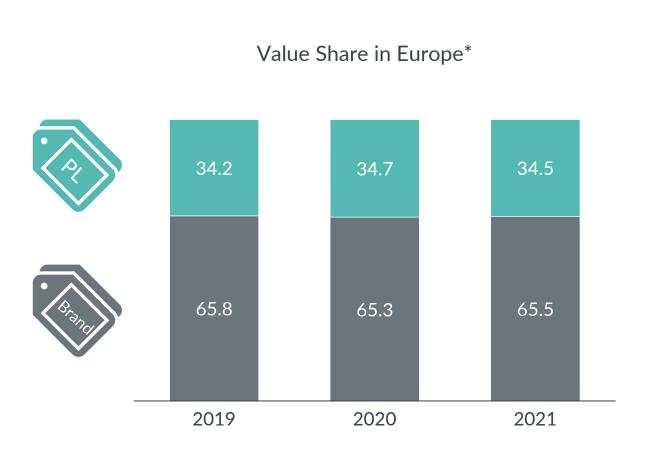


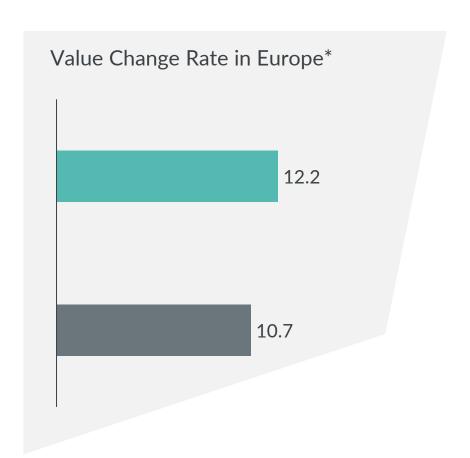


## **Growth of private labels in Europe\***

Value Shares in %, Value Change Rate 2021 vs. 2019



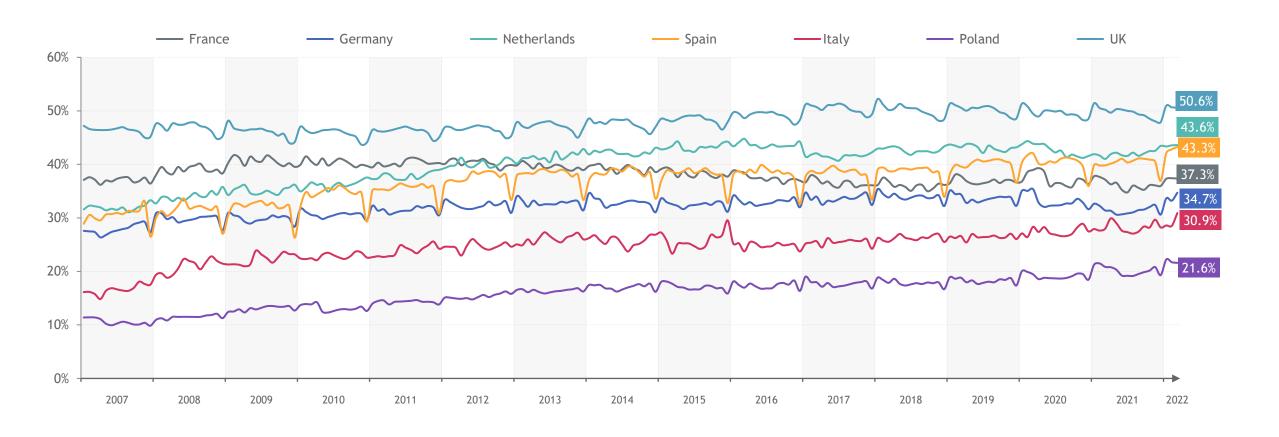




## **Private label FMCG shares by country**



With increasing inflation, private label shares continue growing in Italy, Poland and Spain and recover elsewhere



#### **Attitude: importance of private labels**



'Flexible Shoppers' and 'Discount Buyers' find private labels important – especially in Czech Republic





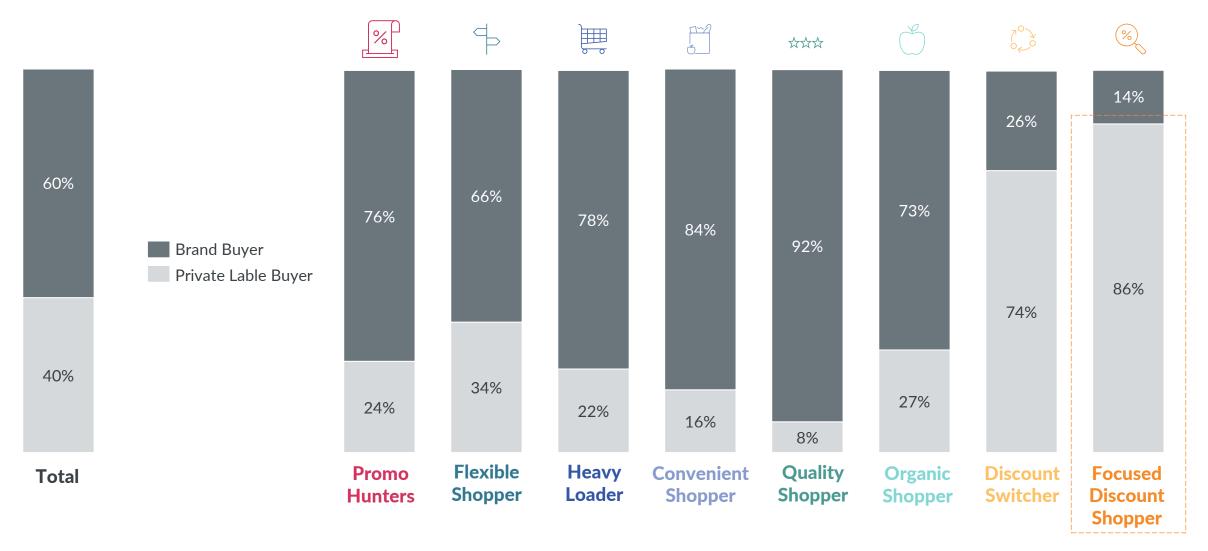
#### Reading example:

Germany Premium Buyer Index 84: less agreement with importance of private label than the average of all shopper types in total DE, whereas in Austria Promo Hunter (Index 108) think private label are rather important than the average shopper in AT.

### FMCG shopper types – distribution by number of brand shoppers



Germany: private labels are growing, and they are especially important for 'Discounter Buyers' and 'Flexible Shopper' and this is visible in their purchases

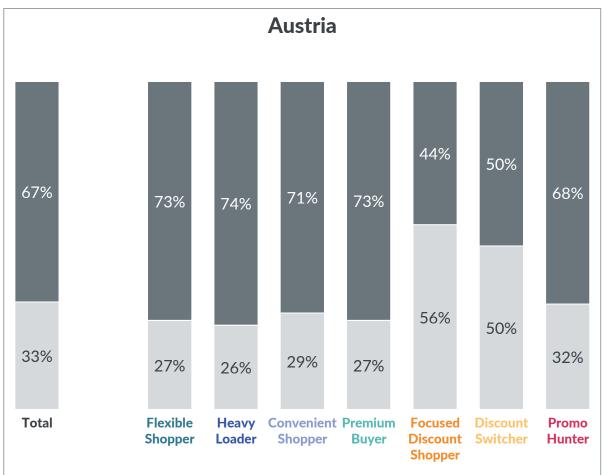


#### FMCG shopper types – distribution by number of brand shoppers



In Austria higher 'Private Label Buyer' shares over all shopper types than in Italy – one exception: 'Focused Discount Shopper'





### **Key Learnings 2b**



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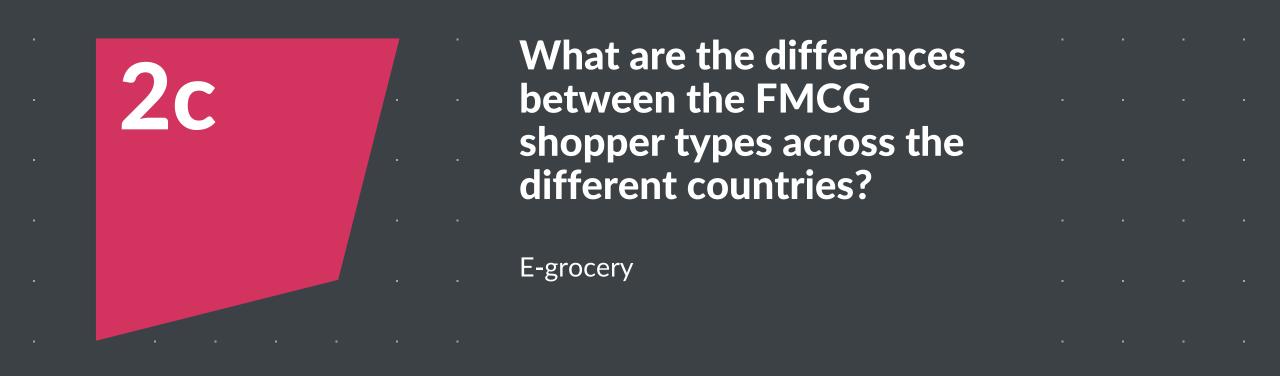
2b Private Label preferences of FMCG shopper types

O1 The shares of private labels are growing in the long term. Private labels are getting even more important at times of instability & inflation

O2 Private label shares are the highest amongst the 'Discount Buyers' ('Focused Discount Shoppers' and 'Discount Switchers')

**Q3** Private Labels are also very important for 'Flexible Shoppers'



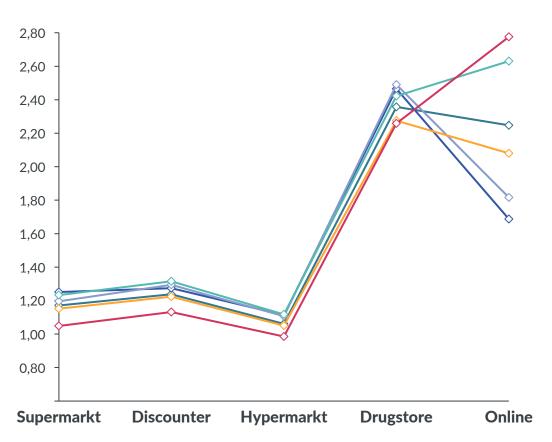


#### **Spending changes between channels**



When buying FMCG online there are significant differences between the shopper types – however, spending over other channels is fairly similar between the segments

#### **Average Price per Channel**



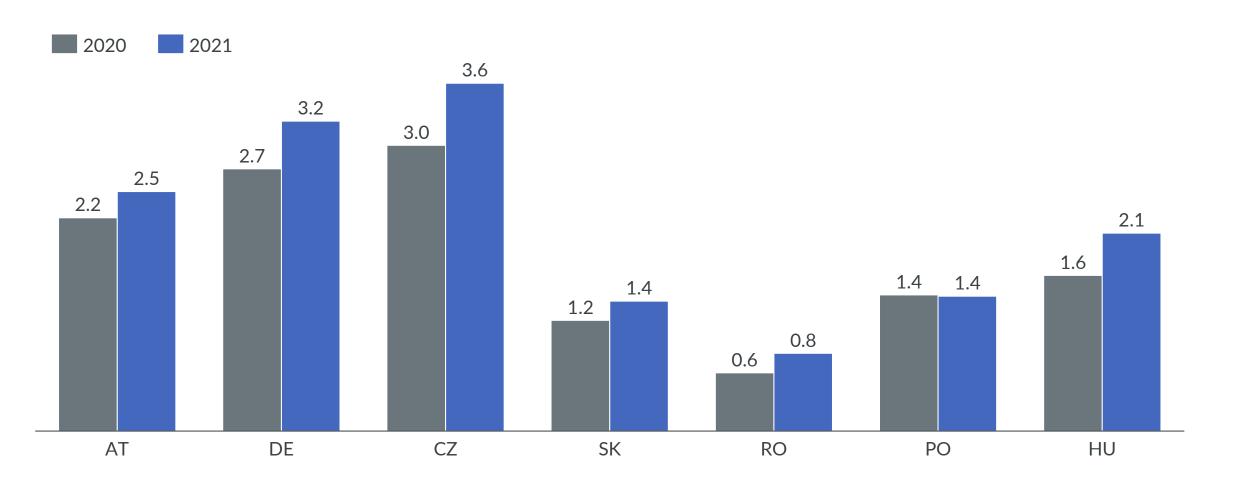


- The average prices in the 3 largest channels (supermarkets, hypermarkets, discounters) are fairly similar
- 'Premium Shoppers' pay the highest average prices in all channels except when shopping at drugstores, where 'Convenient Shoppers' pay the highest prices
- When buying FMCG online the differences between the average prices vary a lot more than in any other channel (1.69€ - 2.78€)
- The smallest range of average prices is observed in the discount channel (0.99€ - 1.12€)

#### **Online FMCG value shares**



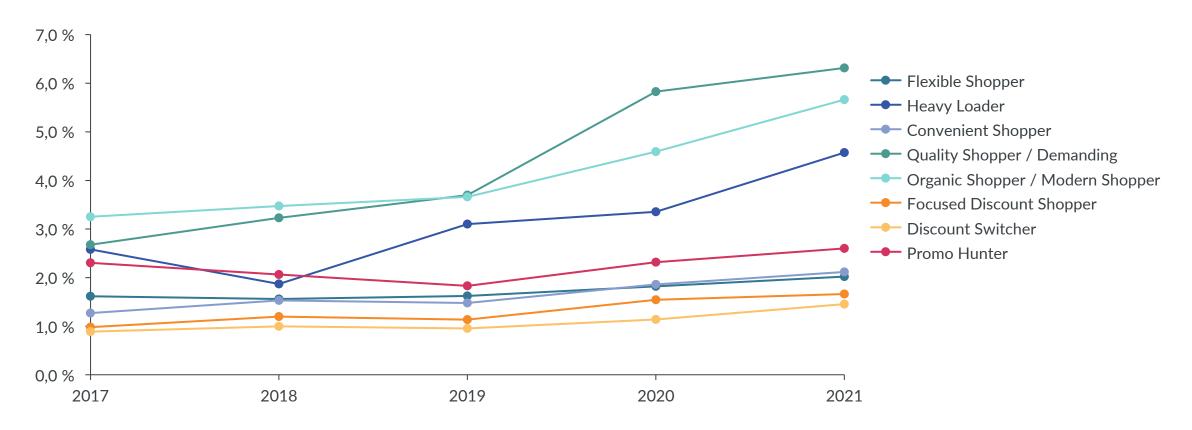




#### **Germany: development of online spending**



All shopper types increased their online spending in 2021 compared to previous years – but especially 'Premium Buyers' and 'Heavy Loaders'



• In 2017 before the recent growth in e-grocery channels all shopper types saw a much closer share of their budget being spent on online FMCG purchases. Especially the 'Quality Shoppers', 'Organic Shoppers' & 'Heavy Loaders' saw their spending on FMCG online purchase gain in importance.

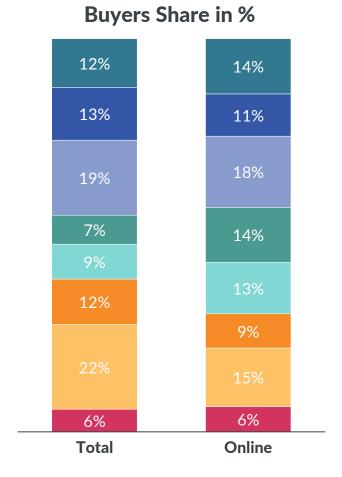
#### Germany: shopper types in the e-grocery market



'Heavy Loaders', 'Quality Shoppers' and 'Organic Shoppers' are the most important spenders in online FMCG



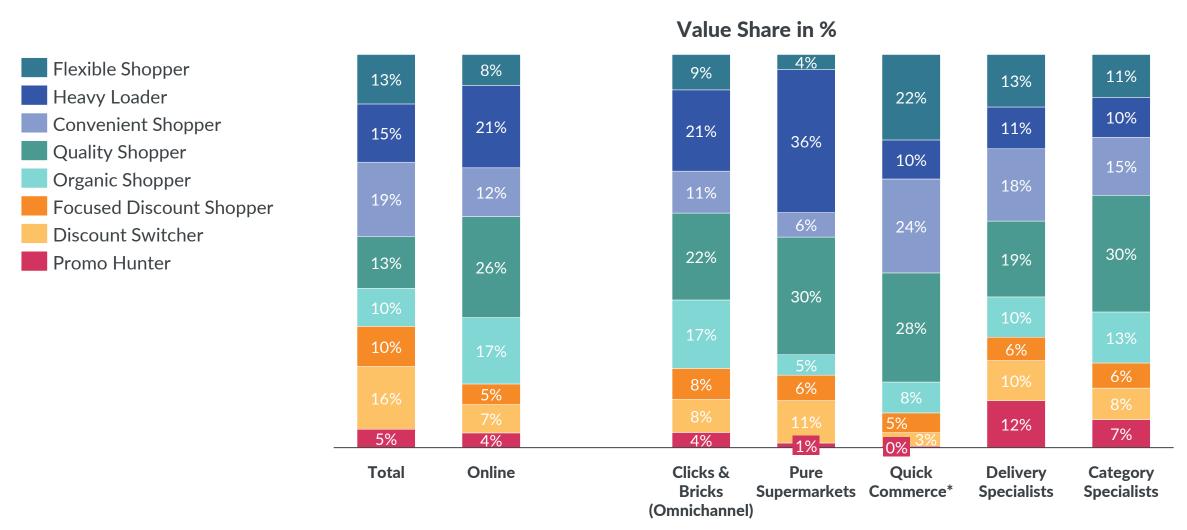




#### Germany: shopper types in the e-grocery channels



'Heavy Loaders' are the largest group within the pure supermarkets, 'Quality Shoppers' have the highest spending at category specialists

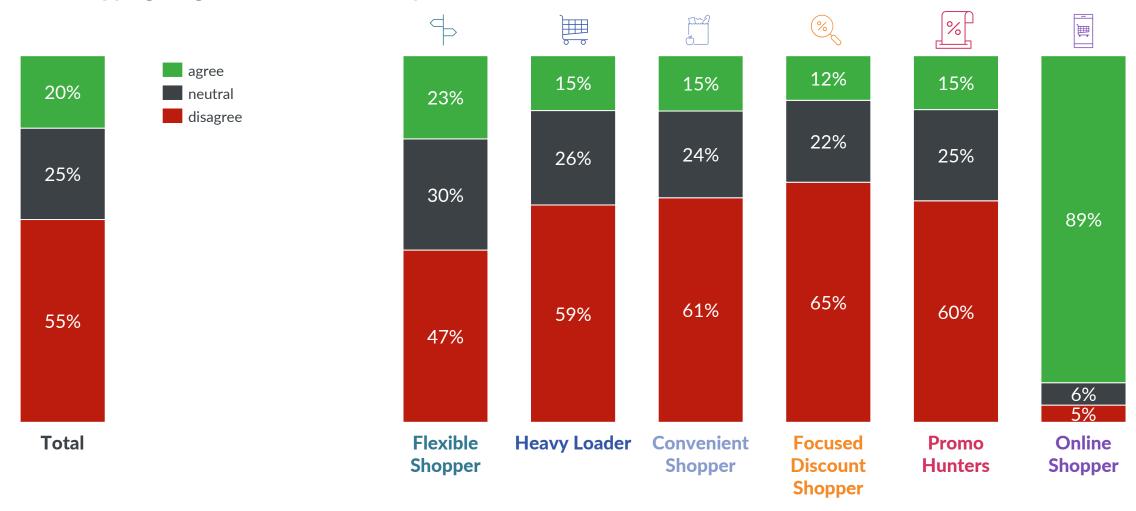


## Importance of e-grocery: Sweden has an own shopper online segment



Nearly all online shoppers in Sweden think online grocery shopping is really convenient

#### I think shopping for groceries online is really convenient:



### **Key Learnings 2c**





Differences of e-grocery shopping between FMCG shopper types

O1 The differences between the average prices paid by shopper types in e-grocery vary a lot more than in any other channel

**O2** E-grocery is the channel with the highest growth potential, offering multiple opportunities. The example of Sweden shows the importance of online, with their own 'Shopper Online Segment' amongst their shopper types

In Germany all shopper segments increased their share of online spending in 2021 compared to previous years, 'Quality Shoppers', 'Organic Shoppers' & 'Heavy Loaders' saw the most gains in importance

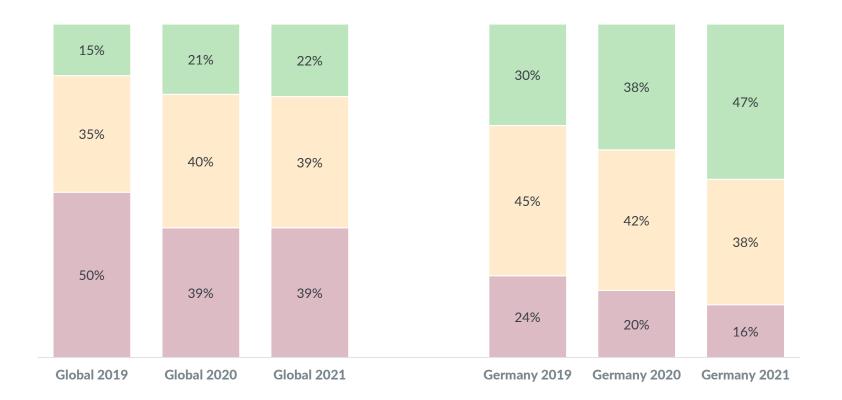




#### **Eco-segment share**

Eco-actives are growing

Eco-Actives have grown considerably in Germany this year, up from 38% in 2020 to 47% in 2021. This takes keep Germany firmly ahead of other countries in having the highest number of eco-actives.



#### **ECO ACTIVES**

Shoppers who are highly concerned about the environment, and are making the most of actions to reduce their waste. They feel an intrinsic responsibility to be more sustainable, follow the topic more actively and have a greater awareness.

#### **ECO CONSIDERERS**

They are worried about the environment and plastic waste, at similar levels to Eco-Actives. But they are actually closer to Eco-Dismissers in how they act, not making many actions to reduce their waste. Their biggest barriers are convenience and price.

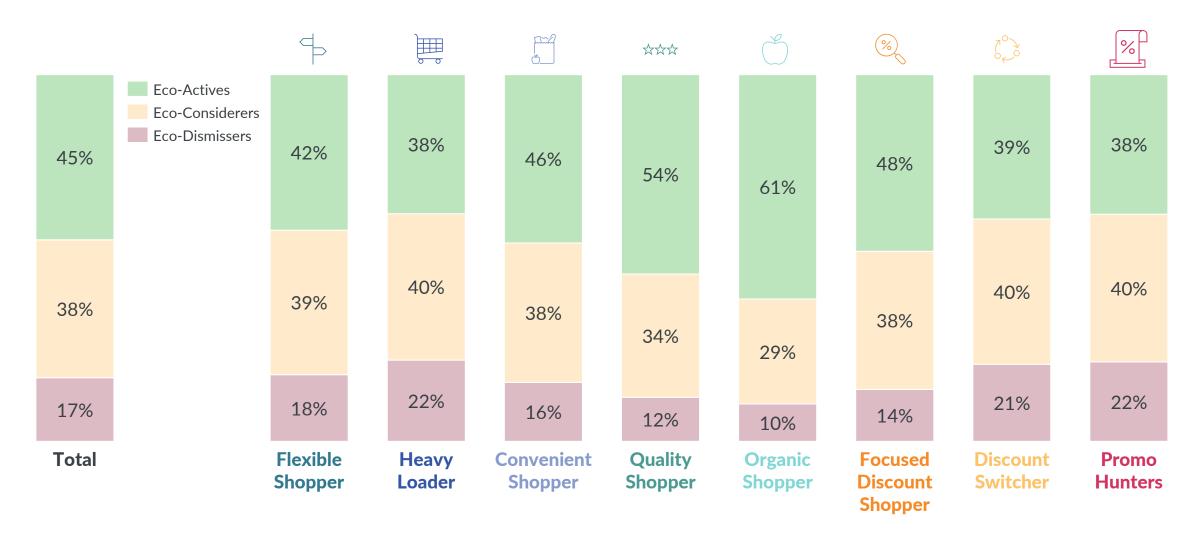
#### **ECO DISMISSERS**

Shoppers who have little or no interest in the environment and making no steps to reduce waste. The topic rarely features amongst friends and family and they are lacking awareness of environmental concerns. They do not think they make a difference.

## Germany: eco-segments share across FMCG shopper types



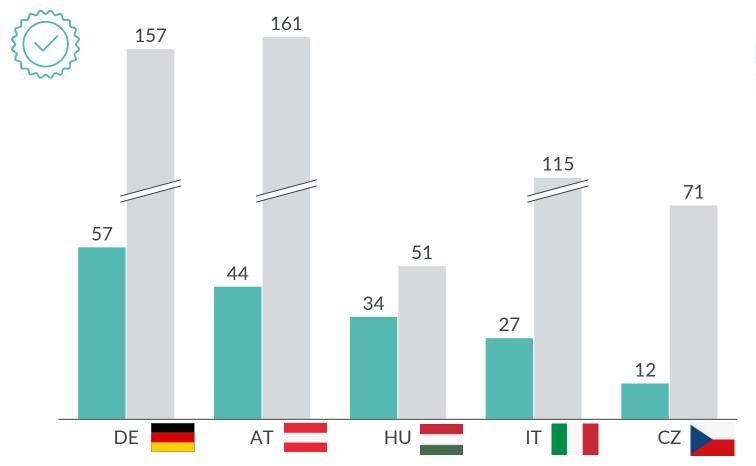
Eco-actives with different shares between the Shopper Segments, eco-actives have highest shares whithin the Premium Buyer but also Focused Discount Shopper (48 %)



### **Eco-actives amongst Premium Buyers**



The richer the country, the more sensitive 'Premium Buyers' are to sustainability



- Buyer share of Eco Actives among Premium Shopper

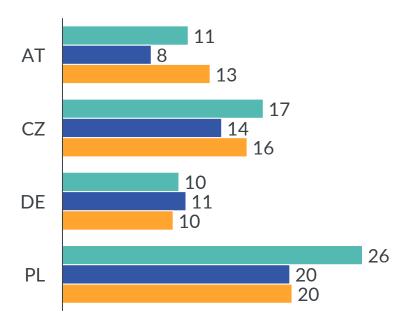
  GfK Purchasing Power 2021
- Germany & Austria have the highest share of eco-actives amongst 'Premium Buyers' – the richer the country, the more sensitive Premium Buyers are to sustainability
- Hungary is an exception to the rule, although the purchasing power is quite low, the Hungarians have a high share of eco-actives

### Attitude: the environment and fairly produced



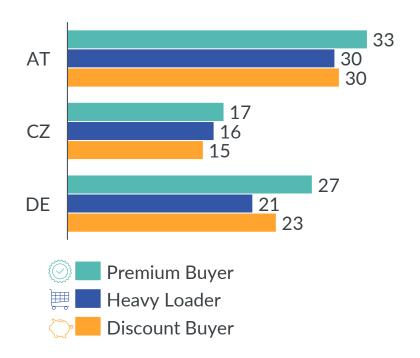
Other indicators of sensitivity might be how satisfied shoppers with current regulations, as well as how they support fairly produced articles in stores

# The actions currently taken to protect our environment are sufficient



 Premium buyers in DE, AT less believe actions are enough, while in PL, CZ Premium buyers are realatively satisfied

#### Fairly produced products are important



 Premium buyers tend to find this feature more important vs. other ECR groups

## **Key Learnings 2d**



2d

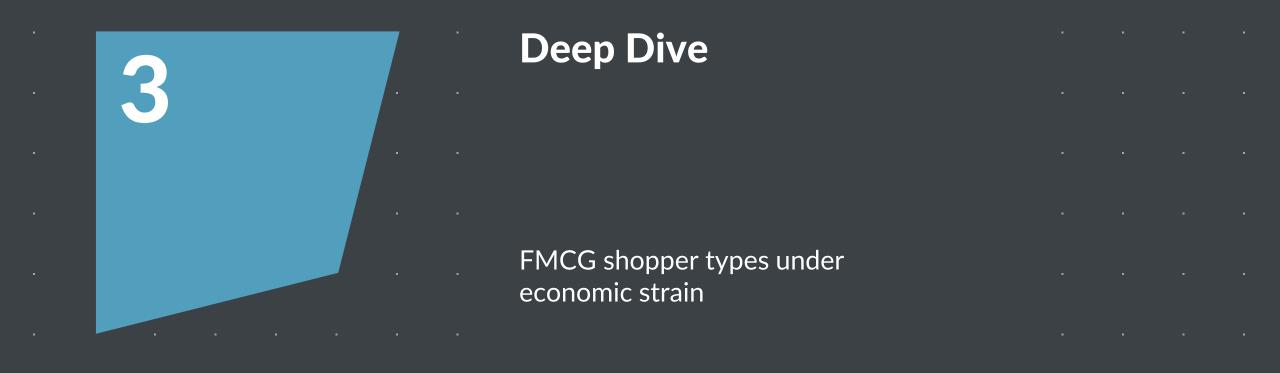
Difference in Sustainability amongst the FMCG shopper types

O1 Sustainability is growing in importance, and as such the ecoactive segment is growing

**O2** Eco-active shares vary between countries and especially between the single types of the national shopper segments

O3 'Premium Buyers' are the most sensitive for eco thinking – as they can afford that sensitivity



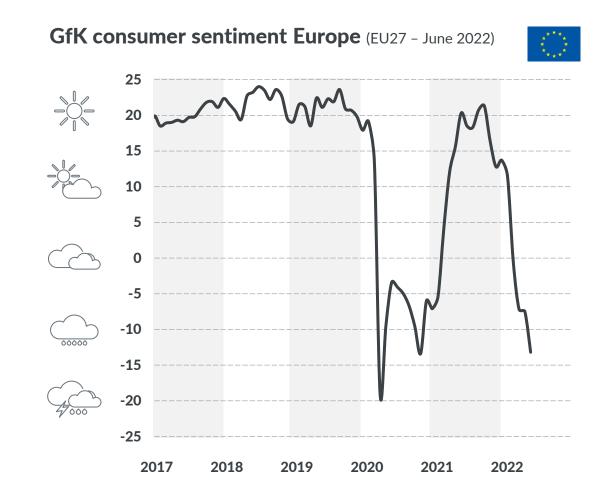


### Tip of the iceberg: the plunging consumer climate

#### What lies beneath



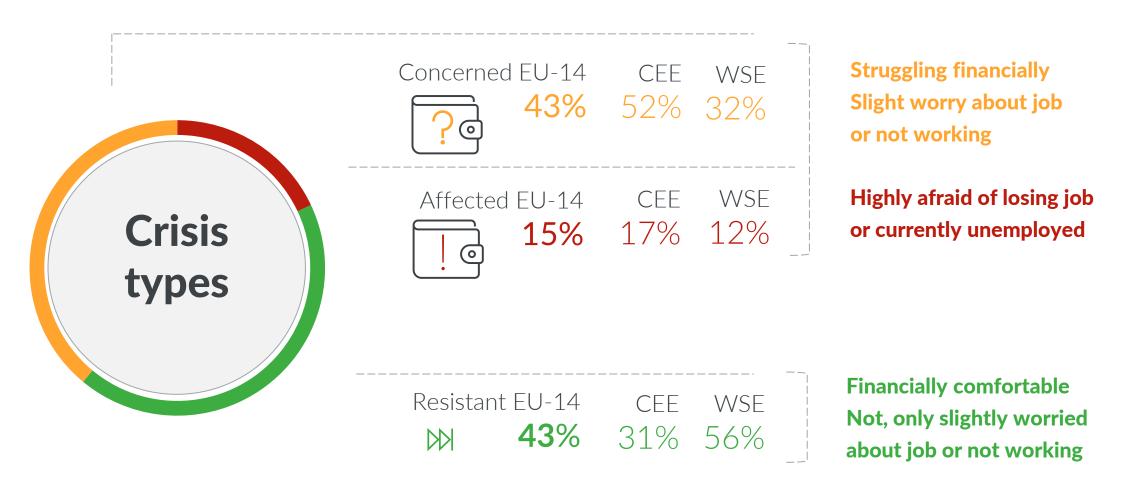
- Many forces are conducive to this sentiment and inflation is the strongest
- Inflation has many root causes: from increased governmental expenditures for post-COVID recovery plans, increasing energy prices and other important commodities, to disruptions in supply of raw materials and an all-time high shipping costs
- An end to inflation is not really in-sight, as the war in Ukraine continues and EU countries are all reconsidering their energy mix
- In regular times, we value approaching shopper segments in a differentiated manner, avoiding from misleading averages. However, does this still hold true when we experience unprecedented inflation and price increases?



## Budget security is predictor of changed shopping behavior



Not all shoppers are as economically vulnerable. And where one lives matters on how exposed one is to economic strains.



#### Shopper types' exposure to budget insecurity

Some shopper types, like 'Discount' and 'Flexible Shoppers', report higher budget insecurity and their channel choice may be reflective of a coping strategy. While the resilience of 'Premium Buyers' is expected, that of the 'Promo Hunters' is indicative of promo as coping mechanism.



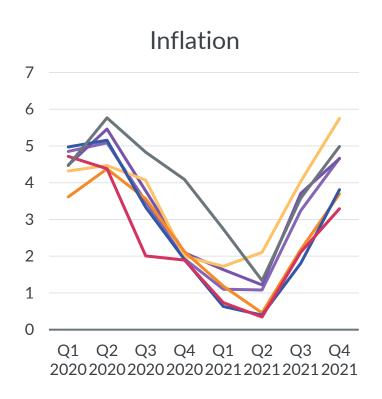
#### Changes in prices paid diverge across types

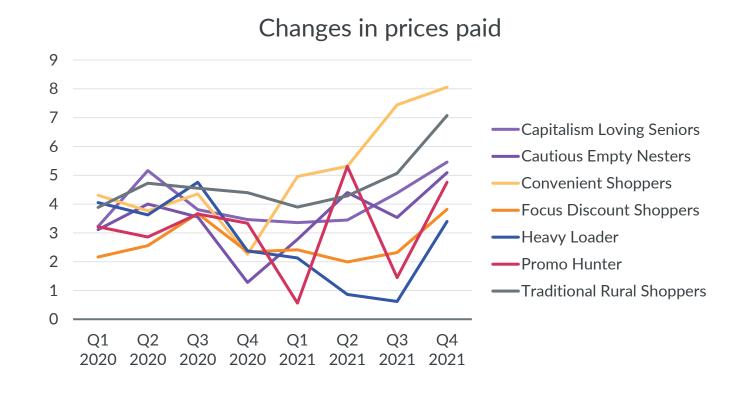


Under conditions of increasing turbulence, the impact on shopper segments is likely to increase divergence. Inflation impacts more evenly, but not equally. However, shopper segments differ most in their shifts in demand and purchase of new listings.

#### **GfK inflation tracker**

**ROMANIA** | FMCG total (2021 vs 2020, 2020 vs 2019), %



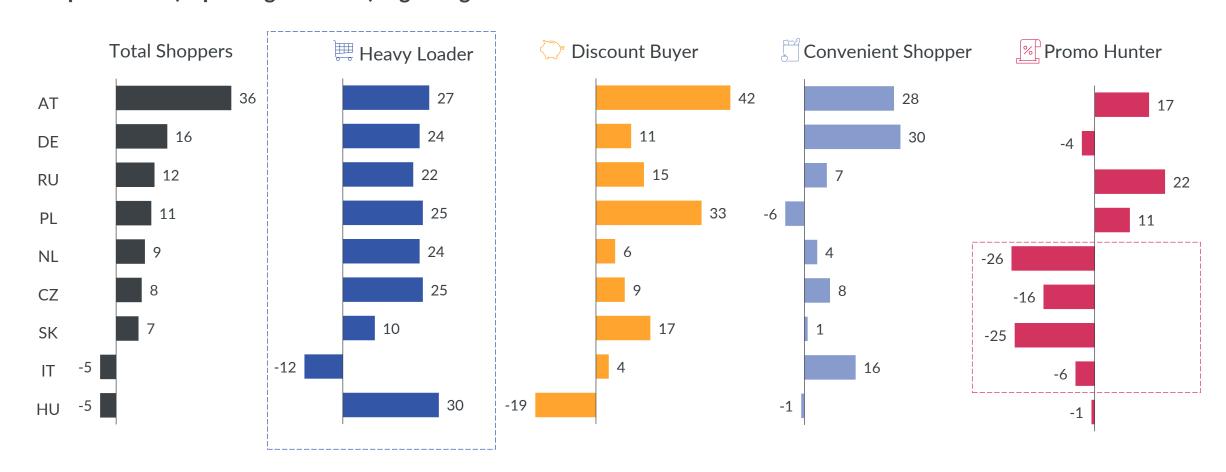


## **Expected budget security**



The optimists about future financial prospects lie amongst 'Heavy Loaders'. 'Promo Hunters' were especially warry even before inflation took off.

#### NET expectations (improving - worsen) regarding next 12 months financial situation



#### Price related shopping habits



Shop in ≠ stores

Least inclined to adopt price-controlling habits are 'Heavy Loaders' and 'Convenient Shoppers', as opposed to 'Promo Hunters' that take every opportunity to save, both pre- and in-store.

#### The shopping habit that differentiates the segment most | Index segment vs Total

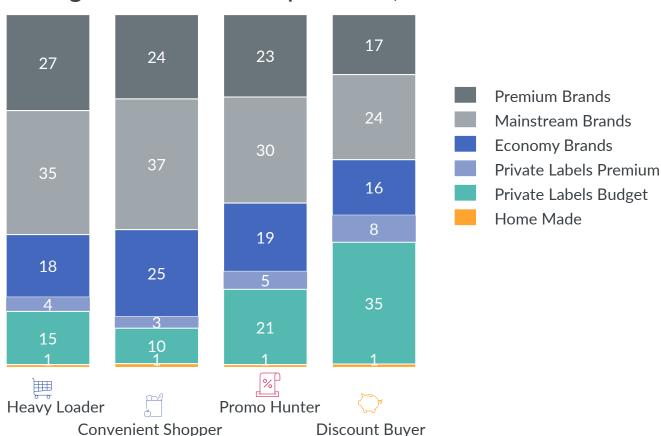
	Heavy Loader	Discount Buyer	Convenient Shopper	Promo Hunter	to find best prices and special offers
	64	132	61	157	Specifically look
WSE					for products on special offer.
	79	110	83	110	Consider stores that offer the lowest prices.
CEE		%	☆☆☆ □□□ ☆☆☆	%	Always compare

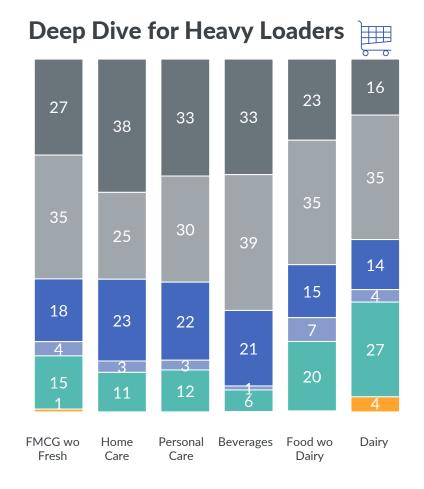
#### The brand mix



In the future, some segments economize using their brand mix as well. It is important to understand who will balance budgets through PLs and who will do so through economy. Looking at segments current behavior is a solid indication.

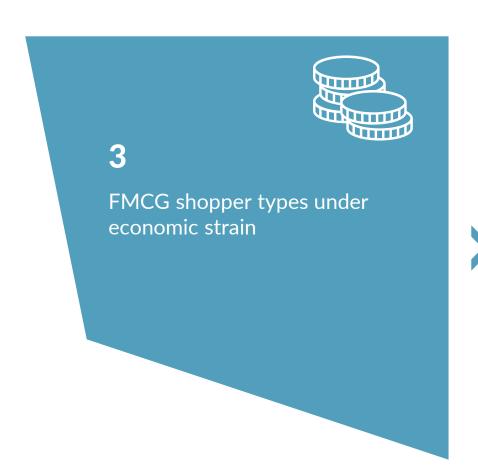
#### Price segments' value share | Romania, MAT 2021





## **Key Learnings 3**

Crisis increases shoppers' heterogeneity both in impact of price increases and coping strategies adopted. The average shopper is obsolete, bring shopper segments to the spotlight.



O1 Price increases do not bite from everyone's purchasing power the same. Shoppers are affected differently depending on factors like budget and income security, structure of HHs expenditure and FMCG basket composition and geography

- O2 Shopper types diverge strongly in how they respond to economic crisis and what coping strategies they employ, from channel and store choice, to brand mix, to stock-up in promotion
- Tailor your strategy in price, assortment, promo and merchandising based on the specific profile of your most valuable shopper segments, feeding in their exposure to economic vulnerability and their specific responses to it

# Use GfK's FMCG shopper types to identify your successful growth strategy and to show your thought leadership in retailer talks!



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- Discover the details and profiles of the country specific FMCG shopper types
- Link the FMCG shopper types to your category and marketing target group
- Integrate the types in your regular reporting and category management databases (SimIT) and track them over time – especially in current uncertain times!

Thanks to GfK Consumer Panel the FMCG shopper types can be linked to:

- detailed measured purchase behavior for FMCG and every single category
- sociodemographic of household and other available household features
- attitudinal statements and media behavior or your individual questions in e.g., a customized Why2Buy surveys in the Consumer Panel
- your individual marketing target group or segmentation
- other GfK data sources, e.g. GfK geo data



For further information please consult your GfK contact!

#### Get in touch











## Thank you

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